## Memphis Street Academy Charter School Balance Sheet October 2020

| October 2020                             |              | _              |
|--|--------------|----------------|
| ASSETS                                   | October 2020 | September 2020 |
| Current Assets                           |              |                |
| Checking/Savings                         |              |                |
| Cash                                     | 4,006,873    | 4,611,677      |
| Due from Commonwealth - Nurse            | -            | -              |
| Due from Federal                         | 215,990      | 215,990        |
| Due from Local                           |              |                |
| Due from School District                 |              | 157,635        |
| Due from Credit Card                     | 1,660        | -              |
| Prepaid Expenses                         |              |                |
| Retainer - American Paradigm Schools     | 79,238       | 79,238         |
| Total Current Assets                     | 4,303,760    | 5,064,540      |
|  |              |                |
| Fixed Assets                             |              |                |
| Building Improvements                    | 7,493,251.10 | 7,185,939.00   |
| Vehicles                                 | -            | -              |
| Furniture, Software and Computers        | 429,142      | 429,142        |
| Construction in Progress (CIP)           | 118,300      |                |
| Total Fixed Assets                       | 8,040,693    | 7,615,081      |
|  |              |                |
| TOTAL ASSETS                             | 12,344,454   | 12,679,621     |
|  |              |                |
| LIABILITIES & EQUITY                     |              |                |
| Liabilities                              |              |                |
| Current Liabilities                      |              |                |
| Accounts Payable                         | 291,317      | 408,774        |
| Salaries and Benefits Payable            |              | -              |
| Due to Federal                           | -            | -              |
| Due to SDP                               | -            | -              |
| Due to Food Service                      | 41,095       | 66,805         |
| Deferred Revenue                         |              |                |
| Due to PSERS & PenServ Contributions     | 366,001      | 305,387        |
| Capital Leases - Computers and Furniture |              |                |
| Total Current Liabilities                | 698,414      | 780,966        |
| Total Liabilities                        |              |                |
| Equity                                   |              |                |
| Available for Appropriation              | 133,180      | 558,792        |
| Fixed Assets                             | 8,040,693    | 7,615,081      |
| Designated for Future Operations         | 2,500,000    | 2,500,000      |
| Available for Capital Improvements       | 500,000      | 500,000        |
| Designated for Prepaid Expenses          | 168,779      | 168,779        |
| Net Income                               | 303,388      | 556,003        |
| Total Equity                             | 11,646,040   | 11,898,655     |
|  | 40.044.454   | 40.070.004     |
| TOTAL LIABILITIES & EQUITY               | 12,344,454   | 12,679,621     |

| Fiscal Year                                | narter School  | 2020-2021         | 2020-2021                  | 2020-2021        | 2020-2021          |
|--|----------------|-------------------|----------------------------|------------------|--------------------|
| Enrollment<br>Budgeted Enr<br>Organization | ollment        | 880<br>830<br>5-8 | 830<br>Allocated<br>Oct-20 | Actual<br>Oct-20 | Variance<br>Oct-20 |
| Summary by Function                        |                |                   |                            |                  |                    |
| Revenues                                   |                |                   |                            |                  |                    |
| School District Subsidy                    |                | 10,582,684        | 3,527,561                  | 3,125,390        | (402,17            |
| -  |                | · · ·             |                            |                  |                    |
| Other Local                                |                | 313,371           | 114,000                    | 136,580          | 32,88              |
| State                                      |                | 82,660            | 68,241                     | 68,241           | 07.7               |
| Federal                                    |                | 847,000           | 136,167                    | 233,922          | 97,75              |
| Total Revenue                              |                | 11,825,715        | 3,845,969                  | 3,564,133        | (271,53            |
| Expenditures                               |                |                   |                            |                  |                    |
| Instruction                                |                |                   |                            |                  |                    |
| Regular Education                          |                | 5,001,844         | 1,209,960                  | 1,212,903        | (2,9               |
| Special Programs                           |                | 1,739,073         | 407,908                    | 395,014          | 12,8               |
| Summer School/Sa                           | turdav School  | 96,050            | 96,050                     | 37,395           | 58,6               |
| Support Services                           |                | ,                 | ,                          | ,                | ,                  |
| Guidance                                   |                | 284,383           | 60,616                     | 46,082           | 14,5               |
| Psychological Serv                         | ices           | 104,051           | 22,474                     | 15,297           | 7,1                |
| Social Worker                              |                | 190,865           | 42,671                     | 42,004           | 6                  |
| Library                                    |                | 5,000             | 833                        | 795              |                    |
| Professional Devel                         | onment         | 61,163            | 28,571                     | 24,980           | 3,5                |
| Other Support Serv                         | -              | 371,799           | 83,085                     | 98,748           | (15,6              |
| Legal/Audit Service                        |                | 150,596           | 70,596                     | 63,742           | 6,8                |
| Office of the CEO                          | 0              | 244,001           | 77,218                     | 115,610          | (38,3              |
| Administrative                             |                | 1,978,652         | 708,146                    | 665,648          | 42,49              |
| Pupil Health                               |                | 112,660           | 37,553                     | 30,200           | 7,3                |
| Business                                   |                | 148,329           | 42,742                     | 38,393           | 4,3                |
| Building Services                          |                | 1,096,745         | 424,481                    | 395,290          | 29,1               |
| Other Support Services                     | lices          | 176,492           | 42,547                     | 22,822           | 19,7               |
| Technology                                 | 1003           | 210,495           | 50,433                     | 44,418           | 6,0                |
| Noninstructional Servi                     | CO5            | 210,493           | 50,455                     | 44,410           | 0,0                |
| Student Activities                         | Les .          | 80,277            | 17,553                     | 7,322            | 10,2               |
| Parent Involvement                         |                | 10,000            |                            | 4,084            | (7:                |
| Debt Service                               |                | 10,000            | 3,333                      | 4,004            | (7)                |
| Total Expendi                              | tures          | 12,062,476        | 3,426,771                  | 3,260,745        | 166,0              |
|  |                |                   |                            |                  |                    |
| Revenues Over (Under                       | ) Expenditures | (236,761)         | 419,198                    | 303,388          | (115,81            |
| Summary by Major Class                     |                |                   |                            |                  |                    |
| Salaries                                   |                | 6,089,427         | 1,353,379                  | 1,296,818        | 56,5               |
| Benefits                                   |                | 2,780,155         | 807,321                    | 789,481          | 17,8               |
| Professional Services                      |                | 1,683,767         | 561,913                    | 501,813          | 60,1               |
| Building Services                          |                | 569,044           | 189,681                    | 187,059          | 2,6                |
| Other Purchased Serv                       | ices           | 305,264           | 166,264                    | 163,599          | 2,0                |
| Supplies and Books                         |                | 594,818           | 334,879                    | 320,831          | 2,0<br>14,0        |
|  |                | 40,000            | 13,333                     | 1,144            | 14,0               |
| Equinmont                                  |                |                   |                            | 1 144            |                    |
| Equipment<br>Other                         |                | +0,000            | 10,000                     | 1,144            | ,.                 |

1 Fund Balance Approved by the BOT

|                      | Memphis Streeet Academy Charter School |                        |                          |                          |                        |
|----------------------|--|------------------------|--------------------------|--------------------------|------------------------|
|                      | Fiscal Year                            | 2020-2021              | 2020-2021                | 2020-2021                | 2020-2021              |
|                      | Enrollment                             | 880                    | 830                      |                          |                        |
|                      | Budgeted Enrollment                    | 830                    | Allocated                | Actual                   | Variance               |
|                      | Organization                           | 5-8                    | Oct-20                   | Oct-20                   | Oct-20                 |
| 2                    | or gamzation                           |                        | 00120                    | 00.20                    | 00120                  |
| 3                    | Revenues                               |                        |                          |                          |                        |
| 4                    |  |                        |                          |                          |                        |
| 5                    | School District Subsidy                |                        |                          |                          |                        |
| 6                    | Regular Education                      | 5,830,020              | 1,943,340                | 1,755,492                | (187,848)              |
| 7                    | Special Education                      | 4,752,664              | 1,584,221                | 1,369,898                | (214,323)              |
| 8                    |  | 10,582,684             | 3,527,561                | 3,125,390                | (402,171)              |
| 9<br>10              | Other Local                            | 42.000                 | 14.000                   | 2 700                    | (10, 200)              |
| 10<br>11             | Interest<br>IDEA                       | 42,000<br>171,371      | 14,000                   | 3,700                    | (10,300)               |
| 12                   | Miscellaneous                          | 100,000                | 100,000                  | 132,880                  | 32,880                 |
| 13                   |  | 313,371                | 114,000.00               | 136,580                  | 32,880                 |
| 14                   | Commonwealth                           |                        |                          | ,                        | ,                      |
| 15                   | Health Services                        | 14,419                 | -                        | -                        | -                      |
| 16                   | Ready to Learn                         | 68,241                 | 68,241                   | 68,241                   | -                      |
| 17                   | Lease Rental                           | -                      | -                        | -                        | -                      |
| 18                   |  | 82,660                 | 68,241                   | 68,241                   | -                      |
| 19                   | Federal                                |                        |                          |                          |                        |
| 20                   | Federal Entitlements                   | 817,000                | 106,167                  | 108,318                  | 2,151                  |
| 21                   | School Improvement                     | -                      | -                        | 00.440                   | -                      |
| 22                   | ESSERS Grant                           | 00.000                 | 00.000                   | 89,140                   | 89,140                 |
| 23<br>24             | ERATE                                  | <u> </u>               | 30,000<br><b>136,167</b> | 36,465<br><b>233,922</b> | 6,465<br><b>97,756</b> |
| 2 <del>4</del><br>25 |  | 047,000                | 130,107                  | 255,522                  | 51,150                 |
| 26                   | Total Revenues                         | 11,825,715             | 3,845,969                | 3,564,133                | (271,535)              |
| 27                   |  |                        |                          |                          |                        |
| 28                   | Expenditures                           |                        |                          |                          |                        |
| 29                   | Instruction                            |                        |                          |                          |                        |
| 30<br>24             | Regular Education                      | 2 210 096              | 617 407                  | 605 091                  | 11 516                 |
| 31<br>32             | Salaries<br>Employee Benefits          | 3,210,986<br>1,348,431 | 617,497<br>380,279       | 605,981<br>415,562       | 11,516<br>(35,283)     |
| 33                   | Contracted Services                    | 51,500                 | 21,458                   | 27,461                   | (6,003)                |
| 34                   | Other Purchased Services               | 10,927                 | 3,642                    |                          | 3,642                  |
| 35                   | Supplies                               | 125,000                | 52,083                   | 52,091                   | (7)                    |
| 36                   | Books                                  | 75,000                 | 25,000                   | 5,793                    | 19,207                 |
| 37                   | Software                               | 150,000                | 100,000                  | 106,015                  | (6,015)                |
| 38                   | Furniture & Equipment                  | 25,000                 | 8,333                    | -                        | 8,333                  |
| 39                   | Computers                              | 5,000                  | 1,667                    | -                        | 1,667                  |
|                      | Depreciation                           |                        |                          | -                        | -                      |
| 40                   |  | 5,001,844              | 1,209,960                | 1,212,903                | (2,942)                |
| 41                   | Special Programs                       |                        |                          |                          |                        |
| 42                   | Salaries                               | 976,337                | 213,458                  | 222,112                  | (8,654)                |
| 43                   | Employee Benefits                      | 467,042                | 109,144                  | 108,348                  | 796                    |
| 44                   | APS                                    | 125,000                | 31,250                   | 17,058                   | 14,192                 |
| 45                   | Professional Services                  | 143,376                | 35,844                   | 30,268                   | 5,576                  |
| 46<br>47             | Supplies                               | 27,318                 | 18,212                   | 17,228                   | 984                    |
| 47<br>48             |  | 1,739,073              | 407,908                  | 395,014                  | 12,894                 |
| 40<br>49             | Summer School/Saturday School          | 1,739,073              | 407,300                  | 333,014                  | 12,034                 |
| <del>-</del> 50      | Salaries                               | 60,000                 | 60,000                   | 30,150                   | 29,850                 |
|                      |  | 16,050                 | 16,050                   | 7,245                    | 8,805                  |
| 51                   | Employee Benefits                      | 10.000                 |                          | 1.240                    | 0.000                  |

|          | Memphis Streeet Academy Charter School   |                        |                        |                        |                     |
|----------|--|------------------------|------------------------|------------------------|---------------------|
|          | Fiscal Year                              | 2020-2021              | 2020-2021              | 2020-2021              | 2020-2021           |
|          | Enrollment                               | 880                    | 830                    |                        |                     |
|          | Budgeted Enrollment                      | 830                    | Allocated              | Actual                 | Variance            |
|          | Organization                             | 5-8                    | Oct-20                 | Oct-20                 | Oct-20              |
| 52       | Supplies and Books                       | 20,000                 | 20,000                 | -                      | 20,000              |
| 53       |  | 96,050                 | 96,050                 | 37,395                 | 58,655              |
| 54       |  |                        |                        |                        |                     |
| 55       | Total Instruction                        | 6,836,967              | 1,713,918              | 1,645,311              | 68,607              |
| 56       |  |                        |                        |                        |                     |
| 57       | Support Services                         |                        |                        |                        |                     |
| 58       | Counseling                               |                        |                        |                        |                     |
| 59       | Salaries                                 | 186,879                | 35,938                 | 31,393                 | 4,545               |
| 60       | Employee Benefits                        | 97,504                 | 24,677                 | 14,689                 | 9,989               |
| 61       |  | 284,383                | 60,616                 | 46,082                 | 14,534              |
| 62       | Psychological Services                   |                        |                        |                        |                     |
| 63       | Salaries                                 | 61,800                 | 11,885                 | 11,539                 | 346                 |
| 64       | Employee Benefits                        | 22,251                 | 7,256                  | 1,558                  | 5,698               |
| 65       | Professional Services                    | 20,000                 | 3,333                  | 2,200                  | 1,133               |
| 66       |  | 104,051                | 22,474                 | 15,297                 | 7,177               |
| 67       | Social Worker                            |                        |                        |                        |                     |
| 68       | Salaries                                 | 122,027                | 23,467                 | 24,779                 | (1,312)             |
| 69       | Employee Benefits                        | 68,838                 | 19,204                 | 17,225                 | 1,979               |
| 70       |  | 190,865                | 42,671                 | 42,004                 | 667                 |
| 71       | Library                                  |                        |                        |                        |                     |
| 72       | Salaries                                 | 0                      | -                      |                        | -                   |
| 73       | Employee Benefits                        | 0                      | -                      |                        | -                   |
| 74       | Books and Software                       | 5,000                  | 833                    | 795                    | 38                  |
| 75       |  | 5,000                  | 833                    | 795                    | 38                  |
| 76<br>   | Professional Development                 |                        |                        |                        |                     |
| 77       | Salaries                                 | 15,450                 | -                      | -                      | -                   |
| 78<br>70 | Employee Benefits<br>Contracted Services | 20,713                 | 6,904                  | 4,000                  | 2,904               |
| 79<br>80 | Travel & Conferences                     | 20,000                 | 20,000                 | 19,929                 | 72                  |
| 80<br>81 | Travel & Conferences                     | <u>5,000</u><br>61,163 | 1,667<br><b>28,571</b> | 1,052<br><b>24,980</b> | 615<br><b>3,591</b> |
| 82       | Other Support (Deans)                    |                        | 20,371                 | 24,980                 | 3,331               |
| 83       | Salaries                                 | 279,666                | 53,782                 | 62,582                 | (8,800)             |
| 84       | Employee Benefits                        | 92,133                 | 29,304                 | 36,166                 | (6,863)             |
| 85       | Employee Benefits                        | 371,799                | 83,085                 | 98,748                 | (15,663)            |
| 86       |  |                        |                        | 50,140                 | (10,000)            |
| 87       | Non Teaching Assistants (NTAs)           |                        |                        |                        |                     |
| 88       | Salaries                                 | 108,486                | 20,863                 | 12,784                 | 8,078               |
| 89       | Employee Benefits                        | 68,006                 | 21,684                 | 10,038                 | 11,646              |
| 90       |  | 176,492                | 42,547                 | 22,822                 | 19,725              |
| 91       |  |                        |                        |                        |                     |
| 92       | Legal and Audit Services                 |                        |                        |                        |                     |
| 93       | Audit Services                           | 30,596                 | 30,596                 | 30,139                 | 457                 |
| 94       | Legal Services                           | 120,000                | 40,000                 | 33,603                 | 6,397               |
| 95       |  | 150,596                | 70,596                 | 63,742                 | 6,854               |
| 96       | Office of CEO                            |                        |                        |                        |                     |
| 97       | Salaries                                 | 156,071                | 48,022                 | 70,224                 | (22,202)            |
| 98       | Employee Benefits                        | 87,930                 | 29,196                 | 45,387                 | (16,190)            |
| 99       |  | 244,001                | 77,218                 | 115,610                | (38,392)            |
| 100      | Administrative                           |                        |                        |                        |                     |

|            | Memphis Streeet Academy Charter School |           |           |           |              |
|------------|--|-----------|-----------|-----------|--------------|
|            | Fiscal Year                            | 2020-2021 | 2020-2021 | 2020-2021 | 2020-2021    |
|            |  |           |           |           |              |
|            | Enrollment                             | 880       | 830       |           |              |
|            | Budgeted Enrollment                    | 830       | Allocated | Actual    | Variance     |
|            | Organization                           | 5-8       | Oct-20    | Oct-20    | Oct-20       |
| 101        | Salaries                               | 616,298   | 189,630   | 159,500   | 30,130       |
| 102        | Employee Benefits                      | 341,537   | 116,993   | 86,695    | 30,298       |
| 103        | Management Agreement                   | 846,615   | 282,205   | 261,334   | 20,871       |
| 104        | Professional Services                  | 10,000    | 1,667     | 500       | 1,167        |
| 105        | Other Purchased Services               |           | -         |           |              |
| 106        | Postage                                | 6,202     | 2,067     | 1,349     | 718          |
| 107        | Telephone                              | 30,000    | 10,000    | 13,411    | (3,411)      |
| 108        | Advertising                            | 2,000     | 667       | 211       | 455          |
| 109        | Travel                                 | 6,000     | 2,000     | 270       | 1,730        |
| 110        | Other                                  | 10,000    | 10,000    | 13,885    | (3,885)      |
| 111        | Supplies                               | 75,000    | 75,000    | 113,507   | (38,507)     |
| 112        | Administrative Software                | 25,000    | 14,583    | 13,841    | 743          |
| 113        | Furniture & Equipment                  | 10,000    | 3,333     | 1,144     | 2,189        |
| 114        |  | 1,978,652 | 708,146   | 665,648   | 42,497       |
| 115        | Pupil Health                           |           |           |           |              |
| 116        | Professional Services                  | 110,160   | 36,720    | 30,200    | 6,520        |
| 117        | Supplies                               | 2,500     | 833       |           | 833          |
| 118        |  | 112,660   | 37,553    | 30,200    | 7,353        |
| 119        | Business                               |           |           |           |              |
| 120        | Business Services                      | 120,000   | 30,000    | 25,521    | 4,479        |
| 121        | Software                               | 16,000    | 8,000     | 8,145     | (145)        |
| 122        | Payroll Services                       | 12,329    | 4,742     | 4,727     | 15           |
| 123        |  | 148,329   | 42,742    | 38,393    | 4,349        |
| 124        | Building Operations                    |           |           |           |              |
| 125        | Salaries                               | 190,882   | 58,733    | 49,765    | 8,968        |
| 126        | Employee Benefits                      | 100,013   | 34,254    | 31,916    | 2,339        |
| 127        | Property Services                      |           | -         |           | -            |
| 128        | Insurance                              | 150,906   | 113,180   | 110,305   | 2,875        |
| 129        | Printing                               | 30,900    | 10,300    | 9,634     | 666          |
| 130        | Custodial                              | 118,200   | 39,400    | 44,000    | (4,600)      |
| 131        | Utilities                              | 296,856   | 98,952    | 98,952    | -            |
| 132        | Waste Removal                          | 13,988    | 4,663     | 1,612     | 3,050        |
| 133        | Maintenance & Repairs                  | 140,000   | 46,667    | 42,495    | 4,172        |
| 134        | Supplies                               | 55,000    | 18,333    | 6,003     | 12,330       |
| 136        | Transportation                         | ,         |           | 609       | (609)        |
| 137        | Depreciation                           |           | _         |           | -            |
| 138        |  | 1,096,745 | 424,481   | 395,290   | 29,191       |
| 139        | Central Information Technology         | .,        | ,         | ,         |              |
| 140        | Salaries                               | 53,045    | 10,201    | 10,201    | 0            |
| 141        | Benefits                               | 35,930    | 9,725     | 9,542     | 183          |
| 142        | Professional Services                  | 86,520    | 28,840    | 23,600    | 5,240        |
| 142        | Internet Services                      | 25,000    | 20,040    | 20,000    |              |
|            |  |           | 1 667     | 1 074     | 502          |
| 144<br>145 | Supplies                               | 10,000    | 1,667     | 1,074     | 592<br>6 015 |
|            |  | 210,495   | 50,433    | 44,418    | 6,015        |
| 146        | Total Support Sourisso                 | E 40E 004 | 4 004 000 | 4 604 000 | 07.000       |
| 147        | Total Support Services                 | 5,135,231 | 1,691,966 | 1,604,028 | 87,938       |
| 148        | New Instance (Sec.) A state            |           |           |           |              |
| 149        | Non Instructional Activities           |           |           |           |              |
| 150        | Student Activities                     |           |           |           |              |

|     | Memphis Streeet Academy Charter School |            |           |           |           |
|-----|--|------------|-----------|-----------|-----------|
|     | Fiscal Year                            | 2020-2021  | 2020-2021 | 2020-2021 | 2020-2021 |
|     | Enrollment                             | 880        | 830       |           |           |
|     | Budgeted Enrollment                    | 830        | Allocated | Actual    | Variance  |
|     | Organization                           | 5-8        | Oct-20    | Oct-20    | Oct-20    |
| 151 | Salaries                               | 51,500     | 9,904     | 5,810     | 4,094     |
| 152 | Employee Benefits                      | 13,777     | 2,649     | 1,111     | 1,538     |
| 153 | Supplies/Dues/Fees                     | 15,000     | 5,000     | 400       | 4,600     |
| 154 |  | 80,277     | 17,553    | 7,322     | 10,232    |
| 155 | Parent Involvement                     |            |           |           |           |
| 159 | Supplies                               | 10,000     | 3,333     | 4,084     | (751)     |
| 160 |  | 10,000     | 3,333     | 4,084     | (751)     |
| 161 |  |            |           |           |           |
| 162 | Non Instructional Activities           | 90,277     | 20,887    | 11,406    | 9,481     |
| 163 |  |            |           |           |           |
| 164 | DepreciationExpense                    |            |           |           |           |
| 165 |  |            |           |           |           |
| 166 | Total Expenditures                     | 12,062,475 | 3,426,771 | 3,260,745 | 166,026   |
| 167 |  |            |           |           |           |
| 168 | Excess of Revenue over Expenditures    | (236,760)  | 419,198   | 303,388   | (115,810) |